



## **Secondary Healthcare Contract: Commissioning Intentions 2019**

### **1. Purpose**

The Committee *for* Health & Social Care has responsibility for determining how resources are prioritised in order to deliver the mandate given to it. HSC has ultimate responsibility to determine what services and treatments are provided to the local population, to what criteria and to what quality. An organisation also needs to determine how best to spend its time and effort in planning and developing services.

These commissioning intentions are derived from the Operational Plan of the Office *of the* Committee *for* Health & Social Care which sets out the priorities for its work programme and the planned investments and disinvestments for the coming year.

The work programme is hereby set in a context whereby the Committee *for* Health & Social Care is committed to exploring opportunities for closer cooperation between Guernsey and Jersey. This includes the introduction of a shadow Channel Islands Health Authority to promote joint working in health and care, including joint procurement activities, professional liaison, recruitment, shared learning and education as well as to support the improvements to the provision of health and care services in both communities.

The purpose of this document is to set out those areas where the Medical Specialist Group's contribution as an organisation is seen as being critical to its ability to deliver key elements of the Operational Plan. Year on year the commissioning intentions may include a requirement to input into strategic planning, service redesign, developing and setting up new services and treatments or disinvesting in them. It can also include training.

### **2. Commissioning Intentions for 2019**

- Review of how genetic testing and genetic screening services are commissioned, what should be provided and how we organise these services;
- Review haematology-oncology services in light of the recommendation from the Royal College of Physicians of Edinburgh;
- Review neurology services in light of the recommendation from the Royal College of Physicians of Edinburgh;
- Undertake a service review of orthopaedic surgery and review of theatres as set out in the Secondary Healthcare Contract;
- Undertake a health needs analysis of rheumatology; and
- Prioritise the recommendations from the Royal College of Anaesthetists review and create an action plan.

### 3. Review of how genetic testing and screening service are commissioned, what should be provided and how we organise these services

#### 3.1 Why is this a priority?

We currently provide some genetic testing and screening off island though the Wessex Clinical Genetics Service, however we need to take this opportunity now to review the services we are providing.

What is clear is that genetic testing and screening continues to be an area of growth with an increasing availability of tests covering a wider range of disease areas and paralleled by a rapidly expanding pool of potential patients. In light of this, HSC needs to re-assess its position in respect to service provision as a more structured approach is required. We need to determine how we manage the development of this service and in particular what services we will provide off and on island.

#### 3.2 Alignment with strategic priorities

Billet XXIV (2017): A partnership of Purpose		The Policy and Resource Plan	
X	Prevention		Treat mental health with equal consideration and priority to physical health
	User-centred care		
	Fair access to care		Transform the health and social care system, across and in partnership with the public, private and voluntary sector
	Proportionate governance		
	Direct access to services	X	Provide health and social care services that respect individual needs and promote independence and personal responsibility
	Effective community care		
X	Focus on quality		
X	A universal offering	X	Provide timely and appropriate diagnosis, treatment, support and care, based on need, for all those who need access to it
	Partnership approach		
	Empowered providers and integrated teams		Encourage and facilitate active lifestyles
			Improve awareness of the importance of health and wellbeing

#### 3.3 Planned programme of work for 2019

- Establish a Task & finish Group (made up of appropriate representatives) to produce a series of recommendations for the Committee for Health & Social Care to consider.

#### 3.4 Medical Specialist Group

Input required to strategic planning and implementation	Yes
Service variation to the Secondary Healthcare Contract	Potentially



#### 4. Review haematology-oncology services in light of the recommendations from the Royal College of Physicians of Edinburgh

##### 4.1 Why is this a priority?

The recent review of adult medical services by the Royal College of Physicians of Edinburgh raised a number of concerns in respect to the oncology service including unsustainable workload, inadequate CNS, dietetic and psychological support for patients, high review/return to new patients appointment ratio in clinics; and too many tumour sites (including haematological malignancies) being dealt with by only two oncologists.

HSC is currently in the process of taking forward one of the key recommendations from the report to appoint another oncologist. Until this person is in post, we won't be able to assess the impact that are having and in light of this, we are proposing we review this service around Q3 in 2019.

##### 4.2 Alignment with strategic priorities

Billet XXIV (2017): A partnership of Purpose		The Policy and Resource Plan	
	Prevention		Treat mental health with equal consideration and priority to physical health
X	User-centred care		
	Fair access to care		Transform the health and social care system, across and in partnership with the public, private and voluntary sector
	Proportionate governance		
	Direct access to services		Provide health and social care services that respect individual needs and promote independence and personal responsibility
	Effective community care		
X	Focus on quality		
	A universal offering	X	Provide timely and appropriate diagnosis, treatment, support and care, based on need, for all those who need access to it
	Partnership approach		
	Empowered providers and integrated teams		Encourage and facilitate active lifestyles
			Improve awareness of the importance of health and wellbeing

##### 4.3 Planned programme of work for 2019

- In Q3 2019, review the service further to the appointment of the third oncologist to determine their impact and what further work needs to be undertaken.

##### 4.4 Medical Specialist Group

Input required to strategic planning and implementation	Yes
Service variation to the Secondary Healthcare Contract	Potentially

## 5. Review neurology services in light of the recommendation from the Royal College of Physicians of Edinburgh

### 5.1 Why is this a priority?

Currently service provision is through a visiting consultant from Wessex Neurological Centre with approximately 10 on-island clinics a year. In addition to this, Guernsey doctors are able to call for advice as and when required.

Further to the recent review of adult medical services by the Royal College of Physicians of Edinburgh and the upcoming retirement of one of the MSG consultants, we need to take this opportunity to determine how we are going to take this service forward. This will include determining if we need to commission additional services, and where we commission these from. We also need to be mindful that any additional services we commission need to be complimentary to the current service being provided by Dr Sean Slaght.

### 5.2 Alignment with strategic priorities

Billet XXIV (2017): A partnership of Purpose		The Policy and Resource Plan	
	Prevention		Treat mental health with equal consideration and priority to physical health
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	Fair access to care		Transform the health and social care system, across and in partnership with the public, private and voluntary sector
	Proportionate governance		
	Direct access to services	X	Provide health and social care services that respect individual needs and promote independence and personal responsibility
	Effective community care		
X	Focus on quality		
X	A universal offering	X	Provide timely and appropriate diagnosis, treatment, support and care, based on need, for all those who need access to it
	Partnership approach		
	Empowered providers and integrated teams	X	Encourage and facilitate active lifestyles
		X	Improve awareness of the importance of health and wellbeing

### 5.3 Planned programme of work for 2019

- Work with our current provider and all other stakeholders to determine the need and how we meet this demand (which might include nurses and AHPs as well as doctors).

### 5.4 Medical Specialist Group

Input required to strategic planning and implementation	Yes
Service variation to the Secondary Healthcare Contract	Potentially



## 6. Undertake a service review of orthopaedic surgery and review of theatres as set out in the Secondary Healthcare Contract

### 6.1 Why is this a priority?

The reviews provide an opportunity to consider the quality, efficiency and safety of the orthopaedic surgery service and to review the productivity and efficiency of our theatres. Both will involve reviewing workloads, structures and practices and in particular for theatres, it will look at utilisation and list management.

### 6.2 Alignment with strategic priorities

Billet XXIV (2017): A partnership of Purpose		The Policy and Resource Plan	
	Prevention		Treat mental health with equal consideration and priority to physical health
X	User-centred care		
	Fair access to care		Transform the health and social care system, across and in partnership with the public, private and voluntary sector
	Proportionate governance		
	Direct access to services	X	Provide health and social care services that respect individual needs and promote independence and personal responsibility
	Effective community care		
X	Focus on quality		
	A universal offering	X	Provide timely and appropriate diagnosis, treatment, support and care, based on need, for all those who need access to it
	Partnership approach		
	Empowered providers and integrated teams		Encourage and facilitate active lifestyles
			Improve awareness of the importance of health and wellbeing

### 6.3 Planned programme of work for 2019

- Commission reviewers to undertake the two reviews, complete the reviews and review/action the recommendations.

### 6.4 Medical Specialist Group

Input required to strategic planning and implementation	Yes
Service variation to the Secondary Healthcare Contract	Potentially

## 7. Undertake a health needs analysis of rheumatology

### 7.1 Why is this a priority?

The rheumatology service is currently provided by three visiting consultants from University Hospital Southampton NHS Foundation Trust and Salisbury NHS Foundation Trust, contracted via a Service Level Agreement for 5 days per month. In addition, there is also an on-island Rheumatology Specialist Nurse. Physiotherapy is



provided by Guernsey Therapy Group but there is no specialist physiotherapist for rheumatology.

Further to a recent review of adult medical service by the Royal college of Physicians of Edinburgh, one of their recommendations was to undertake a health needs analysis of rheumatology.

We are planning to undertake a health needs analysis of rheumatology as this is the recommended public health tool which will provide evidence about our population on which we can plan services and address health inequalities. In addition, undertaking this analysis will provide us with an opportunity to engage with the Guernsey population and enable them to contribute to service planning and resource allocation. Furthermore the analysis will provide an opportunity for cross-sectoral partnership working and developing creative and effective interventions.

## 7.2 Alignment with strategic priorities

Billet XXIV (2017): A partnership of Purpose		The Policy and Resource Plan	
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X	Effective community care		
X	Focus on quality		
X	A universal offering	X	Provide timely and appropriate diagnosis, treatment, support and care, based on need, for all those who need access to it
X	Partnership approach		
X	Empowered providers and integrated teams	X	Encourage and facilitate active lifestyles
			Improve awareness of the importance of health and wellbeing

## 7.3 Planned programme of work for 2019

- Commission the health needs analysis

## 7.4 Medical Specialist Group

Input required to strategic planning and implementation	Yes
Service variation to the Secondary Healthcare Contract	Potentially

## 8. Prioritise the recommendations from the Royal College of Anaesthetists review and create an action plan

### 8.1 Why is this a priority?

The review was undertaken in late April – early May 2018 and the final report is expected in July 2018. Within this report there will be a series of recommendations that will need to be prioritised and an action plan developed.

### 8.2 Alignment with strategic priorities

Billet XXIV (2017): A partnership of Purpose		The Policy and Resource Plan	
	Prevention		Treat mental health with equal consideration and priority to physical health
	User-centred care		
	Fair access to care		Transform the health and social care system, across and in partnership with the public, private and voluntary sector
X	Proportionate governance		
	Direct access to services	X	Provide health and social care services that respect individual needs and promote independence and personal responsibility
	Effective community care		
X	Focus on quality		Provide timely and appropriate diagnosis, treatment, support and care, based on need, for all those who need access to it
	A universal offering	X	
X	Partnership approach		
X	Empowered providers and integrated teams		Encourage and facilitate active lifestyles
			Improve awareness of the importance of health and wellbeing

### 8.3 Planned programme of work for 2019

- Ensure all recommendations from the review are reviewed and prioritised and an action plan put in place.

### 8.4 Medical Specialist Group

Input required to strategic planning and implementation	Yes
Service variation to the Secondary Healthcare Contract	Potentially