

SECONDARY HEALTHCARE CONTRACT – COMMISSIONING INTENTIONS 2023

1. Purpose

The Committee *for* Health & Social Care (HSC) has responsibility for determining how resources are prioritised to deliver the mandate given to it. HSC has ultimate responsibility to determine what services and treatments are provided to the local population, to what criteria and to what quality. An organisation also needs to determine how best to spend its time and effort in planning and developing services.

The 2023 commissioning intentions have been developed to support the Government Work Plan and the priorities set out therein while also ensuring the continued safety and efficiency of operational services. The continuing recovery from the consequences of COVID-19 requires a collaborative effort between government, public services, businesses, and islanders.

HSC will be working across primary and secondary care to ensure health and care data is being used intelligently in a way which promotes and protects good health and wellbeing, with commissioning and services focused on improving care outcomes.

The Commissioning Intentions as defined in the Secondary Healthcare Contract are “the statement and plans, issued from time to time, of the manner in which the States intends to discharge its mandate to provide a healthcare service (including community and social services activities) in Guernsey, Alderney, Herm and Jethou, its strategy and priorities and the deployment of resources for the period for which that statement is stated to cover”.

“In publishing its Commissioning Intentions, the States will take into account:

- its strategic health commissioning policies as adopted from time to time;
- Public Health data compiled or commissioned from time to time;
- its priority setting processes and policies;
- the budget allocations made to it in the setting of the Secondary Healthcare Budget and any constraints upon it;
- the Committee mandates;
- data, including Activity and the impact of Activity on the resources required to deliver the Secondary Healthcare Service, and other information deriving from the provisions of this Contract; and
- such other matters as it may consider relevant in designing and delivering its Commissioning Intentions.”

2. Commissioning Intentions carried forward from 2020-2022

- **To implement recommendations from the review of elective waiting lists across all specialities with a focus on reducing any backlog.**
- To support the physical and mental recovery of Islanders to enable them to live responsibly with Covid-19 as determined in the Government Work Plan
- To implement any remaining recommendations arising from the Pathology review undertaken in December 2021 and published in May 2022
- To implement any remaining recommendations arising from the review of Outpatient Administration and Management report conducted in March and published in May 2022.
- To implement the recommendations arising from the review of surgical areas conducted end of April 2022 (with the report expected by September 2022).
- To implement with the recommendations made in the Joint Strategic Needs Assessment (JSNA) which supports the evidence needs for initiatives such as, and including, the Over 50 report recommendations.
- To continue the phased implementation of drugs and treatments of NICE TAs up to a QALY of £40,000.
- To update the Gambling Health Impact Assessment which was launched in 2019.
- To set up a task and finish group to review and implement recommendations arising from the Ophthalmology review (currently planned for Q4 of 2022).
- To implement the recommendations arising from the audiology review scheduled for Q4 of 2022
- To undertake a review and service redesign of Acute Paediatrics and Community Paediatrics as required for the Secondary Healthcare Contract.
- To undertake a review and service redesign of Obstetrics and Gynaecology and Neonatology as required for the Secondary Healthcare Contract.
- To undertake a review and service redesign of ENT once the new consultant is in post as required for the Secondary Healthcare Contract.

3. Additional Commissioning Intentions planned for 2023

- To secure an additional budget for and to commission and conduct an external follow-up review of the 2021 and 2022 phased implementation of drugs and treatments of NICE Technology Appraisal and report back to the States within the first six months of 2023.
- To commission and undertake a review of the service model for Under 21 contraception.
- To implement the recommendations made following Prison healthcare needs assessment undertaken by Public Health.
- To undertake a Review of the Nuclear risk to the Bailiwick either end of 2022 or 2023
- To support the political intention of Alderney and Guernsey to integrate health and care services in Alderney providing greater operational resilience and coordination.

- To expand the use of technology in delivering healthcare through telemedicine (remote examinations) and telecare (remote monitoring and assistive technology) with specific focus on Alderney
- To undertake a Nephrology (renal) needs assessment.
- To undertake a review and service redesign of Anaesthetics, Intensive Care Unit and Acute & Chronic Pain Management as required for the Secondary Healthcare Contract
- To undertake a review and service redesign of General Medicine as required for the Secondary Healthcare Contract
- To consider the report by St John Ambulance and Rescue Service into the potential to expand and operate a 7-day a week service for the Non-Emergency Patient Transport Service (NEPTS), which will, in turn, support the 7-day discharge from hospital programme.
- To consider the options for the future of the provision of a Marine Ambulance.
- To review the orthopaedic pathway including a consideration to extend the MSK ESP physiotherapy provision within primary care.